Appendix 2: Key financial data for the Monument, 2019/20 (for pre-pandemic comparison) and 2022/23 – 2025/26

	2019/20 Outturn	2022/23 Outturn	2023/24 Outturn	2024/25 Budget	2024/25 Actual Apr-Dec '24	2024/25 Outturn forecast (as at January '25)	2025/26
Visitor Numbers:	169,367	92,899	100,123	N/A	77,181	100,000	N/A
Total Income:	548,495	346,356	400,660	551,000	252,454	375,000	365,000
Operating costs:							
Employees	(315,270)	(236,626)	(258,906)	(267,000)	(190,257)	(260,000)	(265,000)
Premises	(44,810)	(52,458)	(37,212)	(35,000)	(36,595)	(38,000)	(40,000)
Transport	0	(7)	(19)	(1,000)	(37)	0	(1,000)
Supplies & services	(48,326)	(15,317)	(45,572)	(38,000)	(7,755)	(10,000)	(38,000)
Total costs:	(408,406)	(304,408)	(341,708)	(339,000)	(234, 644)	(308,000)	(344,000)
Operating profit / Net income on local risk:	140,088	41,948	58,952	210,000	17, 810	67,000	21,000
Net income budget:	218,000	205,000	196,000	210,000	210,000	210,000	216,000
Budget shortfall:	(77,912)	(163,052)	(137,048)	0	N/A	(143,000)	(195,000)

n.b. Financial data included in the table refer to local risk items only and exclude recharges and repairs and maintenance budgets managed by the City Surveyor.